



Saskatoon  
Housing  
Initiatives  
Partnership

20  
22

ANNUAL  
REPORT



The background is a dark, textured surface, possibly a wall or canvas, with several faint red handprints and a large red heart shape. The handprints are scattered across the surface, some overlapping. The heart is positioned in the upper right quadrant. The overall tone is somber and reflective.

**We recognize that we  
are located on Treaty Six  
territory and the Homeland  
of the Métis Nation.**

**We are all Treaty people.**

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# OUR LEADERSHIP

## BOARD OF DIRECTORS

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Lorne Fagnan | Vice-President

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## KNOWLEDGE KEEPERS

Lorraine Stewart | Knowledge Keeper

Marlene Conron | Knowledge Keeper

Louise Oelke | Knowledge Keeper

Paul Laliberte | Knowledge Keeper

## COMMUNITY ADVISORY BOARD

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Tenille Thomson | Vice-Chair

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Ryan Bradley | CAB Member

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Sarah King | CAB Member

Jodie Kurysh | CAB Member

Raymond Laliberte | CAB Member

Susan Milligan | CAB Member

Brenda Read | CAB Member

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## SHIP STAFF

Brenda Dreaver | Interim Executive Director

Denise Desjarlais | HR Consultant

Aimal Wazir | Sub-Project Coordinator

Grace Nguenkam | Reaching Home Financial Coordinator

Entela Bajleraj | Sub-Project Claims Coordinator

Dwayne Main | Finance Manager

Brenna Sych | Community Engagement Coordinator (HIFIS)

Peter Nguyen | HIFIS Data Coordinator

Chandima Harsha Karunanayake | HIFIS Technical Coordinator

Heather Anwender | Homelessness Action Plan Coordinator

Paul Miazga | Communications Coordinator

Imran Mahmood | Program Support Coordinator



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# LETTER FROM OUR INTERIM EXECUTIVE DIRECTOR

**BRENDA DREAVER**

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When I was brought onboard Saskatoon Housing Initiatives Partnership in November 2022, my initial role focused narrowly on managing projects; to bring my private sector background in management and administration to bear in an organization that had experienced tremendous staff turnover in the previous 18 months. I had no idea how challenging it would be—both personally and privately—to step into an executive role just months into my work—and in a sector that has such a material effect on the lives of hundreds of people in the community.

The team at SHIP today may be entirely new to anyone who knew the organization a year ago, but we remain committed to our mission statement: to make sure that homelessness in Saskatoon is rare, brief and does not reoccur. This is not a job for everyone, and that's part of the reason this past year has been so challenging: it's a challenge to fulfill obligations to various community stakeholders and different levels of government, plus keep the community informed about our activities with key personnel missing. At the end of the day, we're working on affordable housing solutions and distributing funding for homelessness support programs needed by real people. And based on the numbers from the 2022 Point-in-Time count, our collective efforts are crucial if we want to stem the growing tide of homelessness, addictions and mental health issues in our city.

Speaking personally, I had to do some serious soul-searching in my first weeks in this role. My education in management and experience in various for-profit sectors prepared me for day-to-day office tasks (reconciling spreadsheets, quarterly reporting, board meetings, etc.), but to see the bigger picture I needed to take a holistic approach and balance office responsibilities with compassion for getting the job done.

Are we doing enough of the right things and directing funds in the right ways to make a meaningful difference? I think we are, but we can do more.

In 2022, SHIP allocated funding of \$5.7 million to more than two dozen community partners as part of Reaching Home—Canada's Homelessness Strategy—to alleviate homelessness and provide direct housing to further SHIP's mandate of coordination, collaboration, research and evaluation efforts for the Action Plan. Noteworthy successes from the past year include:

- SaskNative Rentals' Edwards Manor Supportive Living, which continues to provide not only housing to the highest acuity members in the community, but also opportunities to re-socialize and reintegrate tenants in a positive, stable living environment;
- STR8 UP's Transition Housing, which is seeing increasing rates of success in outcomes for its clients who are developing basic skills such as budgeting, grocery shopping and receiving temporary housing after coming out of incarceration; and,
- Saskatoon Crisis Intervention Service (SCIS), which continues to provide tireless emergent care and support to people in the community who are in need or have high acuity.

Over-representation of Indigenous homelessness requires our services to be culturally competent, compassionate and restorative to those who have experienced the trauma of homelessness.

The only way to get the job done is to work together—all of us: philanthropists; direct service providers; Saskatoon Police Service; hospital emergency wards; mental health, addictions and justice system services; Aboriginal leaders; allies and local funders; the business community; municipal, provincial and federal governments—and sharing one agenda: not just to mitigate, but to end homelessness.





**OUR VISION:**

**Saskatoon has affordable and appropriate housing options for its citizens.**

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**OUR MISSION:**

**SHIP fosters collective action to develop creative housing and homelessness solutions.**



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# WHO WE ARE

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SHIP works to make available solutions for housing and homelessness in our city through project development assistance, community engagement, partnership development, and investing in projects that address these key issues.

Working across the entire affordable housing continuum, SHIP offers support for affordable housing developers in Saskatoon. SHIP's Board, committees and staff believe in making a difference in our community, by leveraging partnerships, developing relationships with key stakeholders and advocating strongly in favour of change that benefits us all.

SHIP's project development team works with various actors in the private and public sectors to sustain customized business plans that help bring affordable housing projects to fruition. We review plans, zoning and building requirements, and explore development options to find what can be achieved in synergy with funding requirements from various levels of government. By performing financial feasibility assessments and working

to establish timelines and goals, SHIP looks to mitigate risks often encountered during the project development phase.

As we work to re-imagine our priorities in project development, the public can continue to rely on SHIP's strong knowledge base, which acts as the cornerstone for the more than \$5.7 million in investments we managed for initiatives to address homelessness in Saskatoon over 2022–2023. Collaboration and partnerships with many community partners means SHIP remains focused on building communities, revitalizing neighbourhoods and reducing homelessness.

Expertise in project management and research. Proven strength as prudent project managers. Delivering care and compassion in all that we do. SHIP is needed now more than ever to steer and empower others to develop solutions to affordable housing.

Our work may not be done anytime soon, but with your help, we can ensure that homelessness in Saskatoon remains brief, rare, and does not reoccur.

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## SHIP Community Engagement

Guide Vision  
& Strategy

Project  
Development  
& Oversight

Mobilize Funding  
& Advance Policy

Data Collection  
& Evaluation

Generate Effective  
Communication &  
Collaboration

Build Public Will  
& Knowledge



# Indigenous Engagement

## KNOWLEDGE KEEPERS ADVISORY COUNCIL

Ever since March 2021, the Saskatoon Community Advisory Board has ensured that the Indigenous/Métis Elders within our community continue to have opportunities to voice their concerns/opinions. SHIP holds these Elders in the highest regard for their tireless efforts, knowledge and connection to the community that we serve.

In this small but meaningful way, SHIP's Board and staff seek to be responsive to the Truth and Reconciliation Commission's Calls to Action.

Honouring the diversity among Indigenous peoples and giving them a rightful place to guide and shape our workplace culture are critical to maintaining cultural traditions and ceremonies



that reflect their language and worldview. Elder's teachings and knowledge must be honoured and duly recognized.

### *Elder Marlene Conron:*

"We need someone really powerful to end homelessness. There are hundreds and hundreds of people on the street every day, but we can't just ignore the problem. I've been homeless at various times in my life, but I didn't have to battle drug or alcohol issues. Some of these young people today, they just need someone to say to them, "It's going to get better. You'll get through this." We need more one-on-one supports to reach these people, but there is hope."

### *Elder Louise Oelke:*

"The way we're doing things right now aren't working, and more and more people are ending up on the street. It's not just about the economy and rising inflation either. Shelters are not a long-term solution. We have lots of transient homeless people in summer, but much of homelessness is due to addictions and landlords who are overcharging on rents, or children are being taken away from parents who have no place to live. We need to work together on solutions—long and short-term. Solutions need to focus on joining forces and putting together the money needed to scale up and have a real impact, and we need to take into consideration that there needs to be community input on projects that will have a major effect on the lives of everyone, not just those in need. Let's think smart and work smart about reasonable, effective solutions!"

### *Elder Paul Laliberte:*

"Finding adequate housing remains really tough, and I thank the Creator that I have a good education, but there are many seniors like me who do not and they are on the verge of homelessness because of many factors. So much of homelessness has to do with how society treats homeless people: income supports are meagre, inflation is forcing people into making tough choices, and systemic racism still exists—I mean, those like me living with the trauma of the residential schools will never forget what it was like to be told your culture and traditions do not matter."

### *Elder Lorraine Stewart:*

"When it comes to homelessness, we can't give up hope. Strategies for helping people are so in-depth and heading in the right direction, but the situations of the past three have really diminished things, with mental health and addictions leading people to give up, so we need to start from the ground up. A homeless person or otherwise needs to be accepted, to feel like they belong. The homeless are missing so many of the necessities to move forward, but mostly they need one-on-one support at the beginning—it's a long process. They come to us are hungry and need to be welcomed—you can't talk to a person who's hungry. Ending homelessness doesn't start with providing a homeless person with a home but ensuring that person is stable and able to thrive in it."



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# STRATEGIC

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## GOALS

### SUPPORTS

Improve access to supports available through partnering agencies for people at-risk of or experiencing homelessness through a system of assessment, coordination and appropriate response.

### ALIGNMENT

Increase resources dedicated to preventing, reducing and ending homelessness in Saskatoon.

### HOUSING

Increase the number of appropriate housing options for individuals and families requiring support, subsidies and more affordable options in this regard.

### RESOURCES

Coordinate and align community and government efforts in a response system that will make homelessness rare, brief, and non-reoccurring in our city.



## PRIORITIES

Manage Federal Reaching Home Funding

Facilitate Saskatoon's Homelessness Action Plan

Support Appropriate and Affordable Housing Solutions



# PRIORITIES

## VISION

Saskatoon has affordable and appropriate housing options for all residents.

## MISSION

SHIP fosters collective action to develop creative housing and homelessness solutions.

## ACHIEVED THROUGH OUR COMMITMENT TO:

### EXCELLENCE

Being outstanding as an organization, one that others would want to model.

### ENGAGEMENT

Engaging the community in research and promoting awareness of homelessness and affordable housing in terms of need, potential solutions and achievements in Saskatoon.



(Ruwin Kerimov/Unsplash)



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# PROJECTS

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## SASKATOON HOMELESSNESS ACTION PLAN



The City of Saskatoon's Homelessness Action Plan engages SHIP in work to address ongoing challenges in service delivery, with the ultimate goal of achieving positive outcomes for those experiencing or at risk of homelessness.

At present, work continues to update Saskatoon's HAP, which was first developed in 2016. While present realities are not entirely reflected in this document, SHIP endeavours to fulfill its obligations in this regard.

As part of this, in March 2023, SHIP delivered a draft of the first Homelessness Report Card in four years. This document speaks to the need in case management for programming and wrap-around supports that consider where clients are on their journey. It is not about duplicating services but guaranteeing those experiencing homelessness that a network of agencies sees them as unique individuals, not vectors for service delivery lacking X, Y or Z.

Also concerning is the capacity of partner organizations/CBOs to provide adequate levels of service while also meeting project reporting requirements. Retaining key staff and maintaining fiduciary responsibilities remain challenging for some organizations, and SHIP will look in the coming years to broaden the scope of its services to assist such service providers in properly onboarding new personnel.

Finally, SHIP's annual Homelessness Conference exceeded expectations in many areas, including in attendance and revenue, both of which were up significantly over 2021. This year's conference, on "Innovative Approaches to Housing and Homelessness", provided attendees with ideas to consider in the local context, while lessons learned from feedback surveys will be used to plan for next year's event.

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# COLD WEATHER STRATEGY

## \$600K

IN PROGRAM  
SUPPORTS

## 11

PARTNERING  
ORGS.

## +6,000

CLIENT  
VISITS

Saskatoon's Cold Weather Strategy, an initiative kickstarted by SHIP, has grown into a citywide service run by the city's Emergency Management Organization (EMO) that includes 35 members, from religious and non-profit groups to different civic government departments and other agencies, all with a vested interest in ensuring no one gets left out in the cold.

In addition to its outright participation in the EMO, SHIP remains a member of the Advisory Group Members Policy Group to provide subject matter expertise throughout the plan development and the response to extreme weather situations.

During the 2022–2023 fiscal year, SHIP provided funding to Friendship Inn, ChokeCherry Studios, CSP Outreach, John Howard Society, Prairie Harm Reduction, Saskatoon Crisis Intervention Service, EMO, Station 20 West, CUMFI, SIMFC and Cress Housing Corp. to help each organization strengthen their response to cold weather.

Over December 2022 through March 2023, this funding allowed these CBOs to hire additional case workers, provide greater on-site outreach to clients seeking supports, fund the purchase of much-needed winter clothing and supplies, provide warm meals, pay for emergent needs transportation or simply expand their operating hours to allow people experiencing homelessness to stay warm and access supports or related services.

SHIP continues to prioritize the health and welfare of those in our community who suffer most from exposure in times of severe cold weather. Thank you to all our partnering agencies for helping address weather-related client needs.



(Bill Allen/Unsplash)



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# Reaching Home

SHIP is indelibly linked to Reaching Home: Canada's Homelessness Strategy. This community-based program aims to prevent and reduce homelessness across the country, and SHIP's involvement in it is to distribute funding as the Community Entity (CE) to various community-based organizations (CBOs) to help them address specific aspects of homelessness and the needs of their clients. Reaching Home supports the goals of the National Housing Strategy, specifically, to support the most vulnerable Canadians in maintaining safe, stable and affordable housing, and to reduce chronic homelessness nationally by 50 percent by fiscal year 2027–2028.

SHIP became the CE in Saskatoon for Reaching Home funding in 2019, working with more than two dozen CBOs and distributing more than \$5.7 million over 2022–2023.

## Key SHIP Directives:

- **Outcomes-based approach**
- **Coordinated Access System**
- **Homeless Individuals and Families Information System (HIFIS)**
- **Increasing the understanding of homelessness**
- **Addressing Indigenous homelessness**





# Homeless Individuals and Families Information System (HIFIS)

## Homelessness Information Partnership Saskatchewan (HIPSK)



**H**IPSK is a group of agencies in Saskatoon, Regina and Prince Albert that use a shared data collection and case management system called the Homeless Individuals and Families Information System (HIFIS 4).

Under Reaching Home, Canada's Homelessness Strategy, designated urban centres are required to use a Homelessness Management Information System (HMIS) to collect data on the provision of housing and related services to homeless individuals and families, including client-level data.

The partnership between SHIP and representatives in Regina and Prince Albert reflects the common need to implement HIFIS 4, plus the unique challenges of addressing homelessness in and across Saskatchewan's largest communities.

### About HIFIS

HIFIS 4 is a web-enabled system developed by the federal government in partnership with communities across the country. It allows participating agencies in HIPSK to access real-time information as needed to deliver services and connect service participants with the resources they need to find and keep a home.

Through the use of a shared HIFIS 4, HIPSK acquires the ability to collect homelessness sector information that can be used to inform data-driven decision making, and provides a necessary tool for the implementation of coordinated access in each designated community.

### Implementation within Saskatchewan

HIFIS in Saskatchewan officially launched in Regina in September 2022, with Prince Albert joining in December 2022. As of the end of the 2022–2023 fiscal year, 22 agencies across the province are using HIFIS 4 as a shared system, with more than 200 staff within those agencies trained in its use. Implementation in Saskatoon will be taking place in Q2 of 2023–2024.

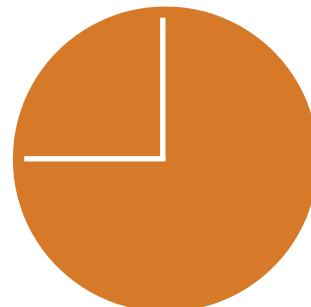
## HIPSK HIGHLIGHTS:

**200+**

**USERS**

**22**

**AGENCIES  
ACROSS THE  
PROVINCE**



**REAL-TIME DATA  
ON HOMELESS-  
NESS IN SK**



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# Affordable Housing

SHIP works to make available solutions for housing and homelessness in our city through project development assistance, community engagement, partnership development, and investing in projects that address these key issues.

Working across the entire affordable housing continuum, SHIP offers support for affordable housing developers in Saskatoon. SHIP's Board, committees and staff believe in making a difference in our community, by leveraging partnerships, developing relationships with key stakeholders and advocating strongly in favour of change that benefits us all.

SHIP's project development team seeks to work with various actors in the private and public sectors to realize plans that bring affordable housing projects to fruition. We review plans and explore development options to find what can be achieved in synergy with funding requirements from various levels of government. By performing financial feasibility

assessments and working to establish timelines and goals, SHIP looks to mitigate risks often encountered during the project development phase.

As we work to re-imagine our priorities in project development, the public can continue to rely on SHIP's strong knowledge base, which acts as the cornerstone for the more than \$5.7 million in investments we managed for initiatives to address homelessness in Saskatoon over 2022–2023. Collaboration and partnerships with many community partners means SHIP remains focused on building communities, revitalizing neighbourhoods and reducing homelessness.

Our expertise in project management and research, proven strength as prudent project managers, and ability to deliver care and compassion in all that we do show SHIP is needed now more than ever to steer and empower others in the realm of affordable housing and remain vocal to ensure homelessness in Saskatoon remains brief, rare, and does not reoccur.





# THE YEAR

**\$5.7 MILLION  
IN REACHING  
HOME  
FUNDING**



**35 PROJECTS  
AWARDED TO  
21 PARTNER  
AGENCIES**

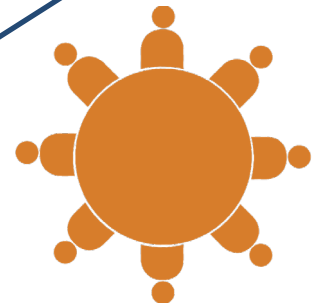


**~550**

**CHRONICALLY  
HOMELESS  
PEOPLE LIVING  
IN SASKATOON**



Saskatoon  
Housing  
Initiatives  
Partnership



**4 ELDERS AS  
KNOWLEDGE  
KEEPERS**

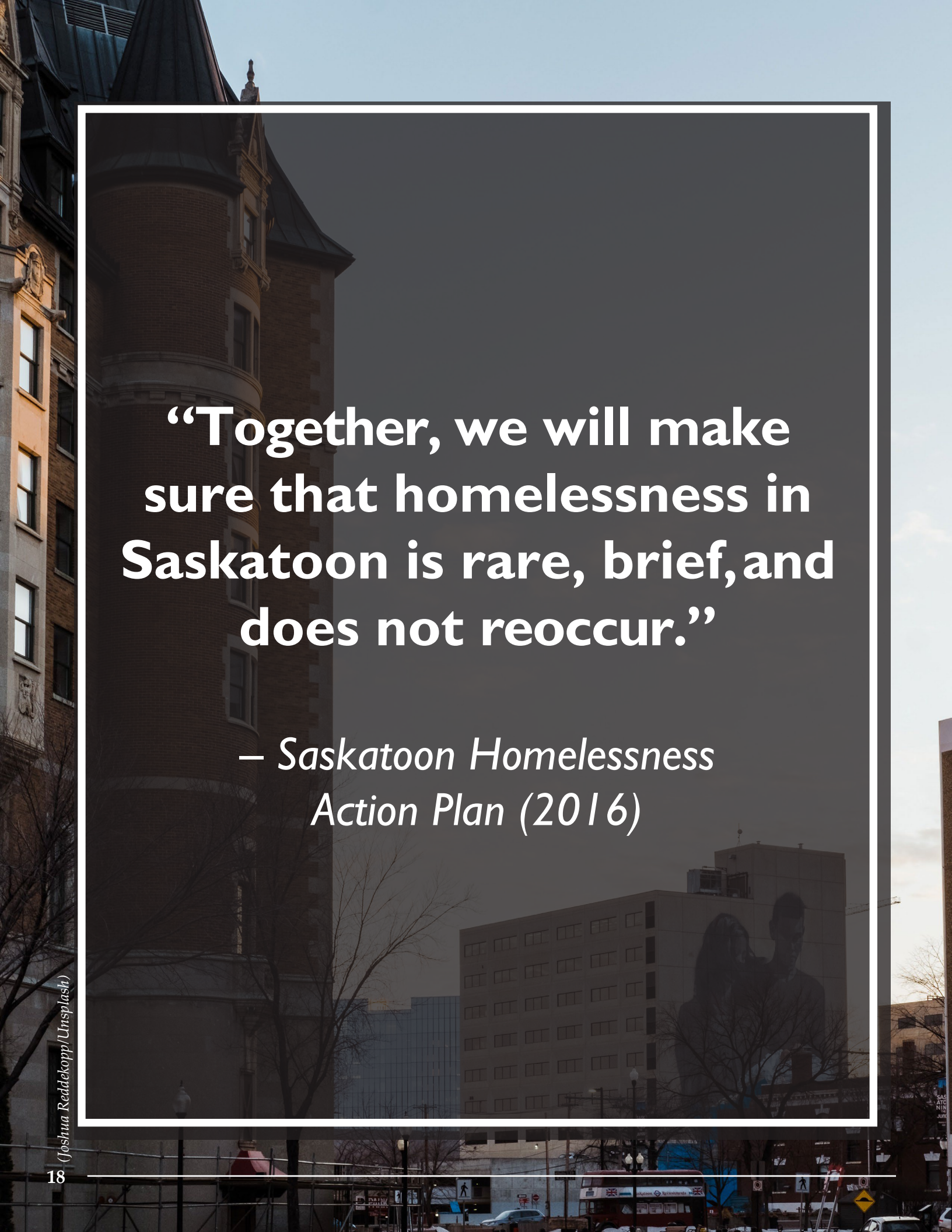


**22 DAYS AT OR  
BELOW -30°C  
LAST WINTER**



**35 NEW  
AFFORDABLE  
HOUSING  
UNITS**





**“Together, we will make  
sure that homelessness in  
Saskatoon is rare, brief, and  
does not reoccur.”**

*– Saskatoon Homelessness  
Action Plan (2016)*

# REACHING HOME INVESTMENT SUMMARY 2022-2023



REACHING HOME



HOME







### *COLD WEATHER STRATEGY FOR YOUTH*

**Project Partners:** Chokecherry Studios Outreach, SHIP

**Funding Allocation:** \$33,000

**Overview:** This project will be focused on system navigation, data collection, meeting basic needs, and extending our daily hours of operation to provide youth facing multiple barriers in inner-city Saskatoon with access to a youth-only warm-up location during the winter months of December-2022 through end of March 2023. The support provided will: allow youth to navigate systems and access shelter during the winter months; collect data pertaining to youth attendance; gain insights on lived experiences of youth in inner-city Saskatoon; and will give out food, winter clothing, hand warmers, and bus passes at no cost, thereby increasing their safety and wellbeing.

**Outcomes:** The support Chokecherry Studios provided through our Winter Response program resulted in 111 new youth, almost entirely through peer referrals. Connected 5 youth to emergency shelter and 1 youth to assisted living. Distributed \$2000 worth of winter gear including: toques, mitts, socks, glove, neck warmers, base layers, sweaters, jackets, and hand/foot warmers. Reduced substance use while accessing Chokecherry Studio. Helped 3 youth apply for birth certificates and 5 youth create resumes. Established trusting and meaningful relationship with youth.



### *COLD WEATHER STRATEGY*

**Project Partners:** CSP Outreach, SHIP

**Funding Allocation:** \$35,000

**Overview:** CSP aims to provide direct Outreach Services to clients at the point of contact on street level by effecting 567 additional person hours on patrol in teams of two. The additional human resources should result in CSP responding to additional calls for service during periods of cold and severe weather. CSP will respond to additional calls during cold weather alerts activated by Saskatoon's Emergency Management Organization as generated by other service providers, businesses, and members of the public.

**Outcomes:** The additional 567 person hours resulted in CSP responding to 202 additional calls for service. CSP responded to 77 of the additional 202 calls made during the cold weather alerts activated by Saskatoon Emergency Management Organization. One of the main impacts this project had achieved was to reinforce with the people we interact with that we are there to assist them more often and when they are experiencing increased hardship due to severe weather and a lack of adequate resources. The outreach calls for service surpassed all other reasons for service in 2022.





### **FAMILY RESIDENCY CAPACITY INITIATIVE**

**Project Partners:** CUMFI, SHIP

**Funding Allocation:** \$24,571 (Mar. 23-31, 2023) + \$140,239.60 (Nov. 30, 2022 -Mar. 31, 2023)

**Overview:** This project will enable proper housing with amenities such as furniture and kitchenware to families, including rooms furnished with project proceeds (beds, bunk beds for children, TVs, couches and chairs, household items and more). The idea will be to create for newly housed families a sense of belonging and caring, the better to assist them and provide case management through existing and newly created community supports. The overarching goal is to assist clients through a holistic model of mental, physical, spiritual, and emotional balance using a wrap-around approach utilized by CUMFI Navigation Case Managers. CUMFI was also able to purchase and inventory 20 round tables, 10 long tables and 150 chairs to support the feeding of Indigenous and the most vulnerable populations currently being served.

**Outcomes:** CUMFI provided new furniture for 14 suites and 58 rooms for families and individuals that rely on CUMFI programming and case management with wraparound approaches.

### **COLD WEATHER STRATEGY**

**Project Partners:** CUMFI, SHIP

**Funding Allocation:** \$50,536.40

**Overview:** CUMFI's Cold Weather Strategy provided a warm-up location and provided refreshments and snacks. This is to ensure that individuals do not get frostbite and to have a safe location to warm up and have a snack and supports.

**Outcomes:** CUMFI supported 627 individuals in the months of December to the end of March.



### **COMMUNITY OUTREACH, CASE MANAGEMENT AND AFTERCARE**

**Project Partners:** CUMFI, SHIP

**Funding Allocation:** \$302,693

**Overview:** CUMFI's Community Outreach, Case Management and Aftercare program will allow clients to access services and acquire resources from our centre. Staff will help clients access information on free services and information on Saskatoon's rental market, plus obtain resources and referrals on community programs, affordable housing, emergency services, help with addictions, mental health and legal issues, employment, education, income support and more. Staff will also advocate on behalf of clients and speak to family members, landlords, government workers, probation officers and others as requested.

**Outcomes:** CUMFI served 349 visitors. Of those, 155 visitors became their clients. CUMFI helped 67 people find a place to live.



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**MEADOWGREEN HOUSE FOR ALL NATIONS DROP-IN CENTRE**

**Project Partners:** Meadowgreen House for All Nations o/b Ebenezer Baptist Church, SHIP

**Funding Allocation:** \$10,000 + \$152,893

**Overview:** The Drop-In Centre will serve as a community hub in the west end of Saskatoon's core neighbourhoods, incorporating the Consultation Recommendation of "Inclusion of voices of lived experience in all aspects of the development, implementation and evaluation of system changes." The Centre will predominantly hire community members from the neighbourhood, most of whom have lived experience with some of the challenges that guests are navigating. Decision making at the centre will prioritize consensus building and community leadership, while outside staff will utilize Listening Projects or other feedback gathering models to ensure that what the centre focuses on reflects the identified assets, hopes, and needs of the community, especially those experiencing homelessness.

**Outcomes:** MHFAN assisted 30 individuals with housing that were previously unhoused. They served 68 guests per day and distributed 608 warm up kits during the cold weather strategy.



**SASKNATIVE  
RENTALS INC.**

**EDWARDS MANOR SUPPORTED LIVING**

**Project Partners:** SNR, SHIP

**Funding Allocation:** \$527,496

**Overview:** Edwards Manor Supported Living will provide safe and affordable housing within larger facility supports, with most tenants experiencing housing stability for the first time in their lives. The Community Room and Peer support will play a key role in the success of the tenants' housing stability, and the success of the facility is suggested as a roadmap for other such supporting living projects. Peer Support staff will work to support and befriend tenants, with monthly tenant lunch meetings at which a lunch chosen by tenants will be provided and allow them to share their feelings and provide feedback on what is working at Edwards Manor and what isn't. Stability in a holistic approach, with proactive engagements encouraged with tenants (addressing their physical, emotional, and mental health), will ensure that tenants receive more complete support for them and reduce their risk of incarceration and the risk of a return to transient/at-risk lifestyles.

**Outcomes:** The tenants that live at Edwards Manor have received Tenant Life Skills Programming, Peer Support, Improved Life Skills, accessibility to the Community room for Cultural Support and have a sense of community.



**OSKI KISIKAW (A NEW DAY)****Project Partners:** PHR, SHIP**Funding Allocation:** \$99,160

**Overview:** Oski Kisikaw will be a program for families who need assistance with home stabilization and support. A Family Support Coordinator (FSC) will oversee this project centred on an 11-unit apartment complex with 8 family-friendly suites, 2 visitation suites for families with children in the custody of the Ministry of Social Services, and an office for Prairie Harm Reduction's Family Support team. The FSC will work with families in danger of being apprehended, or who are being supported by the Ministry of Social Services, to help them find and retain safe housing. For families who are not receiving social assistance or who lack the financial capacity to cover their first month's rent, the FSC will develop case plans with them that outline their objectives for the duration of the program and provide support throughout the process.

**Outcomes:** From the information provided, PHR had successfully housed 8 families that were stabilized from 4 months to 14 months.

**COLD WEATHER STRATEGY****Project Partners:** PHR, SHIP**Funding Allocation:** \$244,852

**Overview and Outcomes:** The project supported the operation of the Prairie Harm Reduction Drop-in Centre, the hours of which will expand during the winter months to welcome clients for more than 12 hours per day, Monday through Friday. In addition to providing a warm-up location, PHR will be able to offer additional supports to walk-ins, plus case management and other support workers, including a nurse practitioner, a mental health nurse, housing workers and an elder support therapist. Part of the funds will also go to repair on-site bathrooms for client use.

**EXTREME WEATHER STRATEGY****Project Partners:** EMO, SHIP**Funding Allocation:** \$61,476

**Overview and Outcomes:** The Emergency Management Organization piloted an outdoor water bottle filling station, reusable water bottles and misting tents throughout the city of Saskatoon for the Extreme Heat Emergency Response Plan during the summer months. There will be approximately 700 re-usable water bottles available every 2 weeks for partner organizations. Saskatoon EMO has purchased 10 misting tents to be lent to partnering organizations for a week or month or whole summer.



## *EDWARDS MANOR AND INTENSIVE COMMUNITY SUPPORT*

**Project Partners:** SCIS, SHIP

**Funding Allocation:** \$126,842

**Overview:** The aim of Intensive Community Support will be to provide a robust and interdisciplinary community mental health team operated out of SCIS. SCIS will be the lead provider to Edwards Manor responsible for the overarching guidance and delivery of services, the framework for which is called assertive community treatment (ACT). The housing model is called low-barrier permanent supported housing. The program will house 21 individuals at a time, namely those presenting with the most complex and severe issues, with client flow through the program expected at approximately 1 to 2 people every 4–6 months.

**Outcomes:** Clients living at Edwards Manor and being served by SCIS Intensive Community Support have fewer interactions with Police, they take their medications as prescribed with higher rates of adherence and are treated for chronic and sexual health conditions in a timely manner. The program was visited by several Ministry representatives this past year including the Minister of Social Services, The Deputy Minister, The Mayor, and The Fire Chief, and is recognized widely as a leading and promising practice for supported harm reduction housing.

## *COLD WEATHER STRATEGY*

**Project Partners:** SCIS, SHIP

**Funding Allocation:** \$5,000



**Overview:** Mobile Crisis Service (SCIS) will purchase and distribute critical winter essentials for people experiencing homelessness and who are in distress during periods of extreme cold over the winter. Toques, mitts, socks, bus tickets and snacks will be handed out in person and as part of mobile crisis intervention, as well as from the SCIS office to those in distress. Additionally, cab fares will be covered through this budget when determined by SCIS staff that someone needs emergent transportation, and the weather is too cold to risk them walking.

**Outcomes:** The project reiterated the extent of the housing accessibility issue in the community and the impact of that on people's safety and wellbeing. People were provided with practical but essential items in times of need to keep them safe and connected, and helped the individuals to get the items they needed to stay warm to get to where they needed without being at risk of freezing.





**SASKATOON  
CRISIS**  
INTERVENTION SERVICE

### *PARTNERSHIP RESPONSE TO HOMELESSNESS*

**Project Partners:** SCIS, SHIP

**Funding Allocation:** \$29,030

**Overview:** The Partnership Response to Homelessness project will allow SCIS to allocate staffing time to develop a proposal, budget, and work with the Ministry of Social Services to expand the existing supported housing site at Edwards Manor, more than doubling its capacity to 44 units from 21 previous years.

**Outcomes:** SCIS has learned how to partner with the police to better address secondary issues such as drug dealing to keep residents/clients safe.



**Station 20 West**  
Community Enterprise Centre

### *CLIENT SUPPORT SERVICES*

**Project Partners:** Station 20 West, SHIP

**Funding Allocation:** \$10,000

**Overview:** Station 20 West will provide financial literacy training to clients, including budgeting and planning to ensure that households understand where their money is going, plus provide information and referrals to deal with emergencies and food insecurity. In addition, this project will support individuals suffering with addictions, mental health issues and trauma-related concerns by providing referrals to cultural and professional supports before it affects their housing stability. See outcomes in the following program.

### *WEEKEND WARM-UP LOCATION*

**Project Partners:** Station 20 West\*, SHIP

**Funding Allocation:** \$91,714



**Station 20 West**  
Community Enterprise Centre

**Overview:** This project will allow Station 20 West to open on weekends as a warm-up location, providing warm space and support from the cold to those who need assistance. Those accessing the space will receive as-needed referrals to cultural and professional supports before it affects their housing stability and will look to assist individuals with access to emergency housing, transportation (bus or taxi voucher) to emergency shelters or other housing options, plus food, hot drinks, warm clothing and accessories, and personal hygiene products. \*Project implementation by Quint Saskatoon.

**Outcomes:** During this time the project supported: 2650 individuals accessed warm space; 1364 individuals accessed the washrooms only; 1520 individuals accessed food, warm clothing, and personal hygiene accessories; 133 individuals accessed client support services such as navigation, housing, community referrals to meet households mental, emotional, physical, social and cultural needs; and 282 individuals accessed transportation.



### *HOUSING REINTEGRATION PROGRAM*

**Project Partners:** John Howard Society, SHIP

**Funding Allocation:** \$100,000

**Overview:** The funding allocation will go to renovate the JHS's youth transitional home, Cedar House, to ensure the safety of the youth residing there. Project activities will also include renovating the building to create an office and meeting space, the installation of a fire suppression system and the purchase of new furniture for the building.

**Outcomes:** JHSS successfully housed 47 individuals in supportive transitional living, 77 individuals received social and community reintegration services, and 49 individuals received core prevention and shelter diversion services.

### *DROP-IN SPACE RENOVATIONS*

**Project Partners:** John Howard Society, SHIP

**Funding Allocation:** \$50,000



**Overview:** JHSS will use project funding to renovate the drop-in centre located at 218 33rd St West in Saskatoon. The centre will give individuals who are experience homeless use of the facility 7 days/week year-round to escape bad weather while still having access to existing JHSS resources and referrals for other community services as needed. Also, an accessible restroom will be built as the current accessible facilities are in the basement, making it difficult for people with disabilities to access them.

**Outcome:** Renovations were completed which aided in accessibility.



### *COLD WEATHER STRATEGY*

**Project Partners:** John Howard Society, SHIP

**Funding Allocation:** \$15,000

**Overview:** From December through March, this project will facilitate the Outreach Program at JHSS to deliver services through expanded hours and increase both the resources and supports available to individuals' experiencing homelessness. Part of the project supports will involve use of an Outreach Van to shuttle JHSS employees to places in the community and provide transportation to those in need.

**Outcomes:** JHSS provided Care Packages for individuals to stay warm and safe with backpacks, socks, hygiene and toiletry kits, hand warmers, scarves, toques, and the outreach van provided individuals to warm up and be transported to where they needed to go.





### *NIYANAAN PIMATSHIKH (OUR LIVES)*

**Project Partners:** PLWA, SHIP

**Funding Allocation:** \$307,554

**Overview:** The Niyanaan Pimatshikh (Our Lives) program will work to place up to 30 individuals in housing and providing move-in supplies to 20 households. The drop-in centre will be stocked to give out emergency supplies, including food, clothing and hygiene supplies, plus help with income assistance and employment support. Other social and community integration activities will include person-centred individual and group support.

**Outcomes:** PLWA Network Team exceeded their goals and this project provided: 30 individuals received housing placements and housing set up supplies in 20 households; 456 individuals received emergency supplies including emergency food and clothing; 382 individuals received food security, hygiene supplies, income assistance advocacy and employment support; and 65 individuals participated in social and community integration activities including person-centered, individual and group supports.



### *HOUSING PLACEMENT AND EVICTION PREVENTION SUPPORTS*

**Project Partners:** Quint, SHIP

**Funding Allocation:** \$157,878

**Overview:** This project will have Quint work with landlords to repay clients' outstanding arrears so their individual credit and housing references remain positive, and through defined services provide advocacy with MSS direct rent and Salvation Army trustee services, when possible, to ensure applicants have a safety net so they can remain housed. Also, assistance will be given to individuals to access emergency housing until they can find stable housing and make use of Quint's Housing Set-up Program. Staff will also support individuals accessing financial resources outside of the program— one with MSS and one with Jordan's Principle—to ensure repayment of past arrears.

**Outcomes:** Quint completed 71 individuals/families intakes and assessments, 30 individuals accessed housing set-up supports, 3 individuals accessed the financial assistance of utilities (arrears), 31 individuals accessed basic needs such as groceries, furniture, cleaning supplies, 61 individuals accessed client support services for community referrals to meet households mental, emotional, physical, social and cultural needs. 49 individuals accessed financial literacy on topics such as banking basics and budgeting, 48 individuals were successfully placed into housing.



**EXPANDED GUEST SERVICES AND COLD WEATHER WARM-UP**

**Project Partners:** Friendship Inn, SHIP

**Funding Allocation:** \$54,786

**Overview:** The Friendship Inn will staff and use its dining room as a warm-up space for guests from 7am to 1:30pm Monday through Friday, with breakfast served from 8-9:30am, and lunch served between 11:30am-1:30pm. The Inn's Compassionate Care Lead will offer guests assistance with emergent needs (hygiene products, socks, outerwear), escalating more complex needs to the Inn's on-site social worker.

**Outcomes:** Warm up space in the Friendship Inn dining room was open, staffed, and accessible for guests. The Inn's warm-up space would be used daily by 10 to 30 people, many of whom were observed to be living in shelters or on the streets.



**STR8-UP TRANSITIONAL HOUSING**

**Project Partners:** Str8 UP, SHIP

**Funding Allocation:** \$356,043

**Overview:** This project will provide housing for individuals transitioning out of custody and into the community. The outreach/housing team will work with individuals to obtain healthy food, ID, medical care, access to addictions programming/counselling, justice support, apply for SIS/SAID, and assist them in securing more permanent housing. Case workers will also assist clients in building plans to be successful and find support while improving life skills, meeting basic needs, and identifying income supports and employment opportunities. The project also aims to assist individuals in re-connecting with their families/children and continue to provide ongoing support once individuals transition out of the program. To this end, space in the building will be provided so residents can have their children over for visits, and staff made available 24/7 to help when needed.

**Outcomes:** Through this project Str8 UP aided: 59 clients who were housed in transitional housing and supported by Community Outreach worker; 60 clients received core prevention and shelter diversion services, such as Landlord liaison, and intervention to prevent eviction and preserve tenancy; 59 clients received emergency assistance funding; 59 clients were able to connect with income assistance; and 153 clients had participated in social and community integration activities. The majority of their clients had never had their own place before and had stated that having a clean, safe and private place makes it easier to maintain sobriety. They have also found employment opportunities. STR8UP has also assisted individuals to re-connect with their families/children and continue to provide ongoing support once the individual transitions out of the program.





### **COMMUNITY HOMELESSNESS SUPPORT AND TRANSITION**

**Project Partners:** SIMFC, SHIP

**Funding Allocation:** \$210,030

**Overview:** The Community Homelessness Support and Transition project will complete intakes and assessments of individuals and families that are at-risk of becoming homeless to determine what supports each requires to achieve housing stability. Emergency support will be provided as needed to ensure clients are able to stay in the home they are in and or have utilities, food and all other necessities handled.

**Outcomes:** SIMFC completed 133 intakes and assessments, 42 people were assisted with housing/referrals, 43 individuals were supported with access to apply for identification, income assistance, and employment training, 27 individuals were referred to mental health and addiction services, 12 individuals were referred to a family worker, 17 people were assisted with cultural learning and teachings, and 67 people were provided with emergency assistance.

### **HOMELESSNESS CAPITAL IMPACT PROJECT FOR THE HOMELESS AND THOSE AT RISK OF HOMELESSNESS**

**Project Partners:** SIMFC, SHIP

**Funding Allocation:** \$200,000

**Overview:** SIMFC will purchase and install a new ventilation system/hood in their kitchen along with new appliances, chairs, and tables to help better serve meals to thousands of clients on a weekly basis.

**Outcome:** The kitchen renovation was completed to facilitate serving meals to the homeless.



### **DESIGN OF EXPANSION PROJECT**

**Project Partners:** YWCA, SHIP

**Funding Allocation:** \$220,067

**Overview:** Project funding will go towards paying a significant portion of the building design costs for the YWCA's expansion project, including architect's renderings, designs, and engineering work. The payment will be made directly to the builder, Big Block Construction, which has been awarded as general contractor for the project. The planned expansion will feature 33 transitional housing units for women and children.

**Outcomes:** With the funds provided, they were able to pay a significant portion of the building design costs for their expansion including architectural renderings, designs, and engineering work for 33 transitional units for women and children.



### **TENANT RELATIONS OFFICER SUPPORT**

**Project Partners:** Cress Housing Corp., SHIP

**Funding Allocation:** \$83,656

**Overview:** The Tenant Relations Officer Support project will allow the Cress Housing team to spend more time with the individuals and families living in their portfolios. The aim is also to create opportunities for staff to spend additional time out of the office and at their buildings, ensuring additional safety for staff and tenants given that they can thereby provide earlier interventions (due to their increased capacity) in units where families are struggling. Staff members will be trained in Mental Health First Aid.

**Outcomes:** Cress Housing Corp provided 75 people with shelter diversion services, 25 people received emergency assistance, 25 people received budgeting support and connection to financial assistance. 25 people participated in social and community integration activities.

### **ACCESSIBILITY FOR RHI BUILD**

**Project Partners:** Cress Housing Corp., SHIP

**Funding Allocation:** \$24,292



**Overview:** The project will enable the Tenant Relations team to spend more time with individual and family clients, plus create opportunities for the staff to spend additional time out of the office and at their buildings during the winter months. The aim is to achieve early intervention by staff and relatives (due to their increased capacity) at units where tenants are struggling. In part, this will be achieved due to funding for staff and to hosting of a Mental Health First Aid course for staff.

**Outcomes:** One suite was renovated to accommodate wheelchair accessibility such as a barrier free shower, an accessible range hood and a power door.



### **MISKASOWIN YOUTH EMERGENCY SHELTER**

**Project Partners:** WBYL, SHIP

**Funding Allocation:** \$151,476

**Overview:** Miskasowin Youth Emergency Shelter opened its doors July 9, 2021, and ongoing funding aimed to provide street-entrenched youth with safe, emergency sheltering, including a warm bed, a hot meal, warm shower, laundry, cell phone charging along with connection to WiFi service. The shelter was based in the White Buffalo Youth Lodge and finished in June 2022.

**Outcomes:** WBYL gave 4819 youth a safe place to sleep, clean clothes, and a hot meal.





### **SAWEYIHTOTAN MOBILE SERVICES**

**Project Partners:** WBYL, SHIP

**Funding Allocation:** \$832,995

**Overview:** The Saweyihtotan Mobile Services (STH & SMS) will help secure homes for individuals (adults and children). The Saweyihtotan Home Based Outreach (HBO) program, which has 43 homes, will hope to ensure clients complete the program and remain housed long-term, observing various milestones at 3, 6 and 12 months. Saweyihtotan Transitional Home will provide short-term stay solutions to those transitioning into longer-term housing, while Saweyihtotan Mobile Services' Street Outreach will provide support to individual clients, including mental health and addictions support, nutritional support; housing support (such as attending viewings), transportation and beds secured at detox.

**Outcomes:** SMS and STH helped secure 43 homes for a total of 109 individuals. 35 relatives accessed a stay at STH. The Street Outreach Team provided 5,501 instances of support to 1200 individual relatives. Of these 5,501 instances of support: 1,211 of these directly related to mental health and addictions support. 2477 of this involved nutritional support. 432 involved housing support viewings etc. 4072 of these interactions involved transportation. 97 beds were secured at Detox. 382 referrals were made to other organizations. 1248 of these interactions took place in an individuals newly secured home with the HBO team.

### **BUILDING BRIDGES FOR THE FUTURE**

**Project Partners:** WBYL, SHIP

**Funding Allocation:** \$259,375



**Overview:** The White Buffalo Youth Lodge will put into motion its Building Bridges for the Future Rapid Response team to begin street outreach in Q3 of the reporting period. Rapid Response will be a response to the now closed Miskasowin Youth Emergency Shelter. When the youth shelter closed, WBYL continued to have youth come to the doors for assistance. As of the commencement of the project, the youth being served consisted of one half of those served by MYES, and one half new to the outreach team but requesting the same services.

**Outcomes:** The Rapid Response Team was able to provide Food and Nutrition for 147 relatives. 454 relatives were provided transportation. 98 relatives were assisted with Emergency Housing/Shelter. 107 relatives were given aid with Mental Health issues. 54 relatives required help with their addictions. 30 community referrals were made. 13 relatives requested cultural support (smudging and prayer). 6 relatives were provided housing support.



### *HOUSING NOW*

**Project Partners:** FASD, SHIP

**Funding Allocation:** \$99,160

**Overview:** The project will offer an FASD-informed housing program to individuals experiencing housing instability or crisis. By providing integrated supports to help with personal development and individualized goal attainment, primary needs (when appropriate and stable housing is secured) will facilitate FASD education for individuals, families, community members, and housing partners, plus allow for tenant- landlord and/or neighbour mediation, assistance to pay rent and purchase necessary living supplies, and facilitate connections to family, culture, spirituality and community, plus access to medical, legal and other necessary appointments.

**Outcomes:** The primary objective of this project was to offer an FASD- informed housing program to individuals experiencing housing instability or crisis. During the 2022-23 project, they addressed the ongoing services to 33 individuals with FASD



Giving  
Hope  
Today

### *CROSSROADS HOUSING CONTINUUM*

**Project Partners:** The Salvation Army, SHIP

**Funding Allocation:** \$223,594

**Overview:** The project will provide clients with a safe space to meet, gain trust, and grow relationships as they address barriers and develop case plan goals directed towards maintaining housing. Staff will identify areas where clients may need more support as part of the development and implementation of an “Early Eviction Prevention Plan,” which will form part of all new move-ins into Salvation Army-run apartment buildings. This plan aims to provide tenants with one-on- one support in whatever area they have identified as a barrier that puts them at risk of eviction (i.e., life skills, visitor management, counselling, safety awareness, health, etc.)

**Outcomes:** The Salvation Army provided 21 individuals with core prevention and shelter diversion services; 7 individuals received assistance with getting their tax returns. Salvation Army provided Wellness Support, and by working closely with their Housing Locators at Crossroads Shelter, the case workers have been able to provide 4 individuals who were staying at shelters and warm up locations in receiving access to appropriate and affordable housing.



### *COLD WEATHER STRATEGY CONNECTING WITH THE COMMUNITY*

**Project Partners:** SIMFC, SHIP

**Funding Allocation:** \$144,846

**Overview:** The project will provide emergency support and do intake assessments of homeless persons and those at-risk of homelessness during winter months to ensure people are able to stay where they have been, plus take care of utilities, food, and all other necessities.

**Outcomes:** SIMFC provided 636 people with cold weather packs for the cold weather strategy.



# FINANCIAL SUMMARY

# 2022–2023

SHIP continues to provide project development services for affordable housing, assistance and support with-in the community that enhances service provision for mitigating precariously housed vulnerable populations.

Our focus on collaborative community engagement and development ensures that government contributions are reflected in responsive, fiscally responsible programming that truly combats homelessness.

**\$5.7 MILLION  
INVESTED IN  
SASKATOON THIS  
YEAR TO PREVENT,  
COUNTER,  
AND REDUCE  
HOMELESSNESS**

Through community engagement and partnerships, we are able to work towards ensuring that homelessness in Saskatoon is rare, brief and does not reoccur.

We are very proud of our achievements thus far, and excited about the projects currently in development.

The summary financial information presented here is derived from SHIP's consolidated statements for the year ended March 31, 2023.

## SHIP BALANCE SHEET AS OF MARCH 31, 2023 (\$):

ASSETS	2022
<i>CURRENT ASSETS</i>	\$
CASH	2,123,824
SHORT-TERM INVESTMENTS	122,550
ACCOUNTS RECEIVABLE	86,304
PREPAID EXPENSES	2,376
	<b>\$2,335,054</b>
TANGIBLE CAPITAL ASSETS	17,585
	<b>\$2,352,639</b>

LIABILITIES	2022
<i>CURRENT LIABILITIES</i>	\$
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	167,491
SUB-PROJECTS PAYABLE	1,477,338
DEFERRED REVENUE	360,478
	<b>\$2,005,307</b>

RETAINED EARNINGS	347,332
<b>EQUITY</b>	<b>\$2,352,639</b>

## SUMMARY STATEMENT OF RECEIPTS & EXPENDITURES

RECEIPTS	6,294,400
OPERATING EXPENDITURES	6,247,530
<b>NET OPERATING INCOME</b>	<b>\$46,870</b>

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# THANK YOU

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Through a five-year plan of stable funding to support SHIP, the City of Saskatoon plays an integral role in the success of our efforts, investing \$130,000 annually to facilitate the Saskatoon Homelessness Action Plan. This strategic investment backstops the entire organization, providing a strong network and knowledge base to further the development of affordable housing and aiming to prevent and reduce chronic homelessness in Saskatoon.

Since 2019, SHIP has administered funding for Reaching Home, Canada's homelessness strategy, acting as the CE in Saskatoon to manage federal dollars in this capacity.

SHIP also receives fees to administer Reaching Home funding, which in 2022–2023 totaled \$5.8 million across dozens of organizations. These fees have allowed SHIP to hire operational staff and increase its impact across the housing continuum in measurable ways, especially towards the tail end of the recent health crisis.

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Together with the funding from the City of Saskatoon and the Government of Canada, sales of memberships in SHIP's Affordable Housing Network provide the organization with the means to effect positive changes in our community. Collectively, we thank each and every organization that supports SHIP, whether directly or by other means.

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